

annual report

report on the activities
of the
wijaya kumaratunga memorial hospital
seeduwa

From 01.01.2002.

To

31 December 2002.

wijaya kumaratunga memorial hospital
seeduwa

**REPORT
AND
THE STATEMENT OF ACCOUNTS
OF THE
WIJAYA KUMARATUNGA MEMORIAL HOSPITAL,
SEEDUWA.
FOR THE YEAR ENDING ON 31 DECEMBER, 2002**

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09 June, 2003

Wijaya Kumaratunga Memorial Hospital,
Seeduwa.

Tel. : 258861 ~ 5

Fax : 258865

Honourable Minister of Health,
Ministry of Health,
“Suwasiripaya”,
No.385,
Rev.Baddegama Wimalawansa Thero Mawatha,
Colombo 10.

Dear Sir,

In terms of Section 14 (2) of the Finance Act No.38 of 1971, I on behalf of the Wijaya Kumaratunga Memorial Hospital Board, submit the Report of the Board on the activities of the Hospital and a draft of relevant Accounts from 01 January, 2002 to 31 December, 2002.

Yours faithfully,

Prof.Carlo Fonseka
Chairman,
Wijaya Kumaratunga Memorial Hospital,

c.c.

Secretary – Ministry of Health

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Wijaya Kumaratunga Memorial Hospital Board

Board Members

/ Professor Carlo Fonseka	-	Chairman
/ Mr.E.Jayasinghe	-	Member
/ Mr.N.A.Umagiliya	-	Member
/ Mr.W.B.Ganegala	-	Member
/ Dr.Y.D.N.Jayathilake	-	Member
/ Mr.L.H.Dharmasena	-	Member

Senior Management

/ Dr.(Mrs)P.S.Jayalath	-	Chief Medical Officer
/ Mr.J.S.Gunawardhana	-	Administrative Officer
/ Mr.G.G.Nandasena	-	Accountant



Wijaya Kumaratunga Memorial Hospital

Report By the Chairman

Introduction

The Wijaya Kumaratunga Memorial Hospital was constructed by the Wijaya Kumaratunga Memorial Foundation, established by the Wijaya Kumaratunga Foundation Act No.31 of 1998 to perpetuate the memory of the late Mr.Wijaya Kumaratunga who was assassinated on 16th February 1988. One expressed ideal of Mr.Wijaya Kumaratunga was to promote peace and goodwill among people of all communities in Sri Lanka. The question of how best to perpetuate the memory of Wijaya Kumaratunga was under consideration by Her Excellency President Chandrika Bandaranaike Kumaratunga. The suggestion was made by the Parish Priest of Seeduwa Reverend Father Sunanda Wanasinghe (who later died tragically by drowning) that an appropriate way to perpetuate the memory of Wijaya Kumaratunga would be to establish a hospital in Seeduwa, where Mr.Wijaya Kumaratunga was born and bred. This suggestion was accepted by H.E. the president.

A three acre extent of land for building the hospital was selected along the main road from Colombo to Negombo within the Urban Council limits of Katunayake-Seeduwa. The foundation stone was laid by Vimukthi Kumaratunga son of Mr.Wijaya & Mrs.Chandrika Bandaranaike Kumaratunga on the invitation of Hon.Jeyaraj Fernandopulle Member of Parliament Gampha District. The hospital was officially opened to the public by Her Excellency the President Chandrika Bandaranaike Kumaratunga, on 09 October 1999, the 54th birth Anniversary of Mr.Wijaya Kumaratunga.

The control management and administration of the Wijaya Kumaratunga Memorial Hospital has been vested in the Wijaya Kumaratunga Memorial Hospital Board, by the Wijaya Kumaratunga Hospital Board Act No.38 of 1999 published in the gazette of the Democratic Socialist Republic of Sri Lanka on November, 12, 1999.



Building Complex :

Consists of six units inter-connected with covered corridors namely,

1. O.P.D. (Which include the Administration Block, Clinics, Pathological Laboratory and X-ray Unit & Pharmacy.)
2. E.T.U.
3. Operating Theatre
4. Ward 1
5. Ward 2
6. Kitchen

Vehicles :

The ambulance was repaired at a cost of Rs. 38,073.34. The Double Cab too had to be repaired after a accident and expenditure involved was reimbursed by the insurance company.

Installation of a High Pressure Sterilizer :

A High Pressure Sterilizer was installed in the month of August, 2002 at a cost of Rs.3,135,780/= from the funds released by the treasury. This saved a considerable the expenditure incurred for sterilization which was hitherto done in Colombo North Teaching Hospital at Ragama.

Additions and Improvements :

On a request made by the Board of Directors, to construct a new operating theatre and two wards for eye tertiary care the Ministry released Rs.2.5 million as an advance. This amount has in turn been released to the Department of Buildings to meet the expenses in connection with the preliminary work involved in the construction. It is hoped that the construction will be

completed in the first quarter of year 2004.

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Eye Unit :

An Optometrist volunteered to provide her services with out any fee and she started her work with effect from 01st December, 2002. As the Medical Officers are now relieved from testing of the vision of patients they are in a position to devote more time in treating an increased load of patients. I take this opportunity to thank Mrs.Elizabeth Perera the Optometrist for her valuable service.

Human Resource Development

1. Approved Cadre

Serial No.	Designations	Approved Cadre
01.	Hospital Manager	01
02.	Accountant	01
03.	Administrative Officer	01
04.	Chief Medical Officer	01
05.	Medical Officers	06
06.	Dental Surgeons	02
07.	Registered/Assistant Medical Officers	02
08.	Matron	01
09.	Nursing Sisters	02
10.	Nursing Officers II A	} 20
11.	Nursing Officers II B	
12.	Clerks – Grade I	} 04
13.	Clerks – Grade II A	
14.	Clerks – Grade II B	
15.	Store Keeper Class II	01
16.	Typists Eng./Sin. Class II	02
17.	Book Keeper	01
18.	Pharmacists	04
19.	Radiographers	02
20.	Medical Laboratory Technologists	02
21.	Telephone Operator	01
22.	Receptionists	01
23.	Stewardesses	01
24.	Cooks	02

25.	Gardener	01
26.	Maintenance Labourers	02
27.	Dispensers	02
28.	Drivers	02
29.	Labours (Female)	07
30.	Labours (Male)	07
31.	Sanitary Labourers	10
32.	E.C.G. Recordists	01
	Total	90

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2. Cadre in position.

Serial No.	Designation	Cadre in position
01.	Chief Medical Officer	01
02.	Accountant	01
03.	Administrative Officer	01
04.	Medical Officers	06
05.	Dental Surgeon	01
06.	Registered Medical Officer	01
07.	Matron	01
08.	Nursing Sister	01
09.	Nursing Officers II A	19
10.	Nursing Officers II B	
11.	Clerks - Class I	04
12.	Clerks - Gr. II A	
13.	Clerks - Gr. II B	
14.	Pharmacists	04
15.	Radiographer	01
16.	Medical Laboratory Technologists	01

17.	Stewardesses	01
18.	Cooks	02
19.	Maintenance Labours	02
20.	Dispenser	01
21.	Drivers	02
22.	Labours (Female)	04
23.	Labours (Male)	04
24.	Sanitary Labours (Male, Female)	10
25.		
Total		70

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3. Recruitments

Serial No.	Designation	No. of Recruiters
01.	Administrative Officer	01
02.	Medical Officers	03
03.	Dental surgeon	01
04.	Nursing Officers	04
05.	Sanitary Labourers	03
	Total	12

04. Terminations / Resignations

Serial No.	Designation	No. of Resignation Termination	
01.	Administrative Officer		01
02.	Nursing Officers	03	
03.	Pharmacist	01	
04.	Sanitary Labourer (Female)	01	
05.	Matron	01	
Total		07	

Functioning Units

1. Out Patients Department
2. Emergency Treatment Unit
3. Clinics
 - 3.1. Medical Clinic
 - 3.2. Diabetic and Hypertension Clinic
 - 3.3. Gyn Clinic
 - 3.4. Eye Clinic
 - 3.5. Surgical Clinic
 - 3.6. Dental Clinic
 - 3.7. Psychiatric Clinic
 - 3.8. Family Planning Clinic
 - 3.9. Antenatal, Postnatal and Wellbaby Clinic

4. Eye Unit
5. Surgical Unit
6. Wards
7. Dental Unit
8. Para-Medical Services
 - 8.1.Laboratory
 - 8.2.Radiology Department
 - 8.3.Pharmacy

OUT PATIENTS DEPARTMENT

The OPD functions from 08.00 a.m. to 04.00 p.m. daily, except on Sundays and Public Holidays.

On every working day an average of 400 – 500 patients are treated at O.P.D.

Depending on the number of patients, the OPD functions for about 04 hours (morning session) on Saturdays and Public Holidays.

As in the past, preference is given to employees of the B.O.I. and a separate R.M.O. is deployed to attend to them to avoid undue delay.

There is one RMO and at least two Medical Officers to attend to the out-patients in the morning session.

A total of 130,593 have been treated at the O.P.D. for the year 2002. This figure is an increase of 17.5 % over the figure of 2001.

Patients Treated

<u>Month</u>	<u>No.of Patients</u>
January	9,388
February	8,925
March	9,975
April	10,962
May	11,796
June	12,217
July	12,654
August	10,782
September	10,367
October	11,563
November	11,421
December	<u>10,659</u>
	130,709
	=====

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EMERGENCY TREATMENT UNIT

Emergency Treatment Unit has been set up to manage emergencies and resuscitation of patients. It functions 24 hours a days.

This 04 bedded unit manages all kinds of patients including children. Apart from road traffic and occupational accidents which are the most common form of admissions, other surgical, medical, including paediatric, and gynaecological emergencies are attended to at this unit.

Those who recover fully are discharged with drugs if recommended. Others are either admitted or

transferred to referral hospitals after emergency management and resuscitation.

Cardiopulmonary Resuscitation followed by intubations and fluid therapy, nebulisation and analgesic therapy are some of the services carried out in E.T.U. Some patients are kept under observation before being discharged.

There has been a steady increase in the number of patients treated at E.T.U. A total of 15,822 patients have been treated in this unit for the year 2002. This represents 25.49 % increase in patients-load when compared to the year 2001, (11,788 patients).

Patients Treated

<u>Month</u>	<u>No.of Patients</u>
January	1,348
February	1,163
March	1,366
April	1,320
May	1,495
June	1,499
July	1,292
August	1,174
September	1,167
October	1,249
November	1,327
December	<u>1,422</u>
	15,822

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CLINICS

In addition to the already functioning clinics –

Psychiatric Clinic was commenced in the month of May, Dr.Neil Fernando, Consultant Psychiatrist, Director, Mental Health conducts a clinic once a week.

This clinic is more oriented to psycho-social problems than to psychiatric treatment.

There has been a remarkable increase in the number of patients seen in all the clinics except the Gyn Clinic.

Medical Clinics

Medical clinic is conducted once a week and an average of over 150 patients have been treated in a single clinic.

6,619 patients were treated in this clinic last year.

Diabetic and Hypertension Clinic

This clinic has been conducted by Prof.Colvin Goonaratna since June, 2000.

Dental Clinic

Total number of patients for the year 2002 is 6,410

Temporary filling, permanent filling, root canal filling too are done here.

Ante, Post Natal and Well - baby Clinic

This clinic is conducted by MOH, Katana and is held once a week.

This clinic too is well attended.

Patients Treated

Medical Clinic

<u>Month</u>	<u>No. of Patients</u>
January	563
February	579
March	371
April	522
May	531
June	485
July	652
August	571
September	530
October	595
November	679
December	<u>541</u>
	6,619
	====

This figure shows an increase of 42.08 % over the 2001 figure.

Diabetic & Hypertension Clinic

<u>Month</u>	<u>No. of Patients</u>
January	88
February	61
March	59
April	62
May	69
June	55
July	91
August	53
September	57
October	60
November	56
December	<u>57</u>
	768
	====

This figure shows an increase of 13.6 % over 2001 figure.

Surgical Clinic

<u>Month</u>	<u>No.of Patients</u>
January	126
February	188
March	105
April	108
May	136
June	121
July	63
August	68
September	59
October	95
November	67
December	<u>114</u>
	1,250
	=====

Clinic attendance was 1,250 patients.

Increase is 10.5 %.

Family Planning Clinic

<u>Month</u>	<u>No.of Patients</u>
January	00
February	32
March	50
April	34
May	32
June	59
July	90
August	76
September	78
October	73
November	87
December	<u>68</u>
	679
	=====

Clinic attendance was 679 patients.

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Psychiatric Clinic

<u>Month</u>	<u>No. of Patients</u>
January	42
February	47
March	42
April	49
May	60
June	49
July	59
August	69
September	51
October	60
November	91
December	49

	668
	=====

Increase is 124.8 %.

Gyn Clinic

<u>Month</u>	<u>No. of Patients</u>
January	00
February	05
March	06
April	00
May	00
June	00
July	00
August	00
September	00
October	00
November	00
December	00

	11
	=====

Clinic attendance was 11 patients.

Eye Clinic

Please refer to the Eye Unit. (Page 16)

Surgical Clinic

Please refer to the Surgical Unit. (Page 17)

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EYE UNIT

The number of patients attending the eye unit is increasing. Average of 75 cataract surgeries were done per month.

Clinics are conducted on Mondays, Tuesdays and Fridays. Saturday is mainly for school children.

Patients Treated in Clinic

<u>Month</u>	<u>Number of Patients</u>
January	738
February	664
March	714
April	679
May	637
June	741
July	844
August	883
September	882
October	922
November	840
December	<u>548</u>
	9,092
	=====

Increase is 18.4 %.

Eye Surgeries

<u>Month</u>	<u>No. of Surgeries</u>
January	88
February	83
March	87
April	76
May	93
June	70
July	88
August	85

September	84
October	86
November	108
December	<u>67</u>
	1,015
	=====

Total number of Eye Operations performed for the year 2002 is 1,015.

Increase is 23.9 %.

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SURGICAL UNIT

Number of patients benefited by the Surgical Unit is also increasing and so is the number of operations performed.

Number of Operations performed

Minor Operations are done under local anesthesia while intermediate ones are done under GA.

Usually operations are done once a week and occasionally twice a week.

No of Operations performed

<u>Month</u>	<u>No. of Operations Performed</u>	
January	43	
February		38
March	41	
April	06	
May	49	
June	33	
July	23	
August	20	

September	18
October	19
November	06
December	<u>37</u>
	333
	===

Total number of surgeries done for the year 2002 is 333.
Increase is 4.5 %.

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WARDS

Wijaya Kumaratunga Memorial Hospital has a capacity of 65 beds in the two wards.

WARD I (MALE)

Male Ward has 32 beds which is common to adults and children (male).

All categories of patients both medical and surgical are treated in this ward. Surgical cases include both general surgical and eye cases.

WARD II (FEMALE)

It has a capacity of 35 beds and includes children (female). As in the case of the male ward, all types of patients eg. medical, surgical, pediatric and eye cases are treated here. Patients are admitted directly through the OPD, Clinics and E.T.U. Apart from this, there are transfers from other hospitals.

Though there was a significant increase in the utilization of bed facility in the year 2002 every patient was provided with a bed and as a policy floor patients are avoided.

<u>Month</u>	<u>Admissions</u>	
	<u>Ward I</u>	<u>Ward II</u>
January	146	239

February	146	219
March	189	243
April	160	185
May	183	279
June	159	208
July	148	207
August	103	164
September	134	168
October	128	163
November	149	209
December	133	167
	-----	-----
	1,778	2,451

Total number of admissions for last year was 4,229.

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DENTAL UNIT

Services delivered by Dental Unit includes

Extraction , Temporary Filling , permanent filling , Scaling,
Root Canal Treatments, Composite Restorations.

Minor surgeries eg: Incision and Drainage of dento
alveolar

abscess and other emergency dental conditions are
also

dealt with.

No. of patients who attend the clinic.

<u>Month</u>	<u>Extraction</u>	<u>Fillings</u>	<u>Scaling</u>	<u>Miscellaneous</u>	<u>Total</u>
January	175	50	23	204	452

February	147	28	25	175	375
March	204	46	10	244	504
April	166	113	18	153	450
May	154	92	18	181	445
June	181	146	19	174	520
July	253	156	28	203	640
August	177	139	21	156	493
September	263	212	26	179	680
October	246	214	45	209	714
November	250	171	46	213	680
December	142	103	13	94	352
					6,305
					=====

Clinic attendance was 6,305 patients.

PARA-MEDICAL SERVICES

LABORATORY

A total number of 25,035 investigations have been carried out in the laboratory.

Following Lab. Tests are done in Laboratory.

- ~~☞~~ U.F.R.
- ~~☞~~ W.B.C/D.C.
- ~~☞~~ E.S.R.
- ~~☞~~ M.P.
- ~~☞~~ F.B.S.
- ~~☞~~ F.B.C.
- ~~☞~~ H.C.G.

~~☞~~A.F.B.

~~☞~~Other (R.H.F./A.S.O.T./S.T.F.R./S.A.T./V.D.R.L./Group)

Number of Investigations

<u>Month</u>	<u>No. of Tests</u>
January	1,688
February	1,518
March	1,707
April	1,805
May	1,916
June	2,050
July	2,292
August	2,299
September	2,319
October	2,564
November	2,485
December	2,392

	25,035
	=====

Increase is 13.7 % over 2001.

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X-RAY

4,228 X-ray examinations including Dental X-rays were done for the year 2002, a considerable increase compared to the previous year.

<u>Month</u>	<u>No. of X-rays</u>
January	360
February	399
March	344
April	324
May	313
June	345
July	386
August	370
September	388

October	368
November	329
December	302

	4,228
	=====

Increase is 20.45 % over 2001 .

E.C.G

<u>Month</u>	<u>No. of E.C.G.</u>
January	119
February	53
March	88
April	95
May	112
June	161
July	94
August	129
September	100
October	137
November	134
December	112

	1,334
	=====

My No.:HS/D/WKH/2002/4

Date: 25 March 2003

The Chairman
Wijaya Kumaratunga Memorial Hospital Board

Report of the Auditor General on the Accounts of the Wijaya Kumaratunga Memorial Hospital Board for the Year ended 31 December 2002 in terms of section 14 (2) (C) of the Finance Act, No.38 of 1971

The audit of accounts of the Wijaya Kumaratunga Memorial Hospital Board for the year ended 31 December 2002 was carried out under my direction in pursuance of provisions in Article 154 (I) of the constitution of the Democratic Socialist Republic of Sri Lanka read in conjunction with Section 13 (I) of the Finance Act, No. 38 of 1971. My observations which I consider should be published with the annual report of the Board in terms of Section 14 (2) (C) of the Finance Act appear in this report. The detailed report in terms of Section 13 (7) (a) of the Finance Act will be furnished in due course.

1.2 Scope of Audit

Audit opinion, comments and findings in this report are based on a review of the financial statements presented to audit and substantive tests of samples of transactions. The scope and the extent of such review and tests were such as to enable as wide an audit coverage as possible within the limitations of staff, other resources and time available to me.

The audit was carried out in accordance with Sri Lanka Auditing Standards, methods and practices to obtain reasonable assurance as to whether the financial statements are free of material misstatements.

The audit included examination of evidence supporting the amounts and disclosures in financial statements and assessment of accounting principles and significant estimates and judgments made in the preparation of financial statements evaluation of their overall presentation and determining whether accounting policies adopted were appropriate, consistently applied and adequately disclosed.

Sub sections (3) and (4) of Section 13 of the Finance Act, No.38 of 1971 give discretionary powers to the Auditor General to determine the scope and extent of the audit.

2.Accounts

2.1 Audit Opinion

Except the effects of the adjustments arising from the matters referred to in paragraph 2.2 of this report, I am of opinion that the financial statements have been satisfactorily prepared to present fairly in all material respects the financial position of the Wijaya Kumaratunga Memorial Hospital Board as at 31 December 2002 and the results of its operations and the cash flow for the year then ended in accordance with Sri Lanka Accounting Standards other than the Standards referred to in this report.

2.2 Comments on Accounts

2.2.1 Accounting Deficiencies

The following accounting deficiencies were observed.

- (a). Five items of expenditure and six items of assets had been overstated by Rs. 1,432,201 and Rs. 844,391 respectively while three items of expenditure, four items of assets the accumulated loss and interest income receivable had been understated by Rs. 129,375, Rs. 83,406, Rs. 346,477 and Rs. 46,295 respectively due to the erroneous classification of accounts.
- (b). A sum of Rs. 2,650,000 paid to the Department of Building for the construction of the proposed operation theatre and the wards complex had been shown in the accounts as an advance while the work-in-progress had not been shown in the accounts.
- (c). Accounting records including the General Ledger had not been maintained.

2.2.2. Lack of Evidence for Audit.

- (a). Goods valued at Rs. 2,132,930 received from the Wijaya Kumaratunga Memorial Foundation, advances amounting to Rs. 632,950 paid to the Bio - medical Engineering Institute and the drugs and surgical consumable received from the State Pharmaceuticals Corporation and the Medical Suppliers Division at the commencement of the Hospital could not be satisfactorily

vouched or accepted In audit due to the non – availability of audit evidence.

- (b). Evidence of the transfer of the ownership of the land on which the hospital is constructed in favour of the Board by a title deed had not been furnished to audit.

2.2.3 Non-compliance with Laws, Rules, Regulations and Management Decisions.

Instances of non-compliance observed are given below.

Reference to Law Rules, Regulations, etc.

Non - Compliance

(a). **Finance Act, No.38 of 1971**

(I) Section 7 (1)

A Corporate Plan had not been prepared for the current period.

(II) Section 8 (1)

The budget had not been approved by the Board 03 months before the commencement of the financial year.

(III) Section 8 (3)

The form and manner of the preparation of the budget and the minimum content of the budget had not been determined

(IV) Section 12

The form and content of the Accounts had not been determined by the appropriate Minister with the concurrence of the Minister of Finance.

(V) Section 13 (5) (d)

An Internal Audit was not in operation. Internal Audit programme

and the half yearly Internal Audit Reports had not been furnished.

(b) **Sri Lanka Accounting Standards**

S L A S 12

The losses that would result from a court case filed against the Hospital had not been shown in the account as a contingent liability.

(c) **Financial Regulations**

F.R.R. 756 and 757
Survey

Annual Board of Reports had not been furnished.

(d) **Establishments Code**

Chapter II Section 8.1

Persons had been employed with out letters of appointment.

(e) **Public Finance Circulars**

No. FIN 352 of
25th September 1997

Paragraph 62.4

Government Tender Procedure had not been complied with in granting advances on contractor.

(f) **Circulars of the Ministry of Health and Welfare**

No.MH / AD / 01 / F / 92 / 02
Of January 2002

Approval had not been obtained for over - time work.

3. **Financial and Operating Review.**

3.1 **Financial Results**

According to the Accounts presented, the operations of the year under review had resulted in a deficit of Rs.3,652,475 as compared with the corresponding deficit of Rs.1,773,397 for the preceding year. Following observations are made in this connection.

- (a) The total expenditure for the year amounted to Rs.30,929,777 /= as compared with Rs.24,550,370 /= for the preceding year. Rs.12,484,222 /= 40 per cent of total expenditure had been spent on establishment and administration expenses (personal emoluments, over-time, etc.) While Rs.18,012,225 or 58 per cent represented maintenance Expenditure.
- (b). The total income for the year amounted to Rs. 27,282,407 as compared with Rs. 22,776,972 for the preceding year Rs. 26,352,000 or 96.6 per cent of the income represented the Government Grant while the balance Rs. 930,406 or 3.4 per cent represented income from interest on fixed deposits charges for medical certificates and non-refundable deposits.
- (c). The total salary cost for the year under review amounting to Rs. 12,090,555 had shown an increase of 24 per cent over Rs. 9,781,964 of the preceding year , the total cost of drugs and surgical materials amounting to Rs. 6,286,467 had shown an increased of 32 per cent over Rs. 4,746,440 of the preceding year and the cost of X – Ray materials amounting to Rs 352,564 had shown an increase of 355 per cent over Rs. 27,529 of the preceding year.

3.2. Performance

The Boar had maintained the out door Patients Department the Emergency Treatment Unit, a Surgical Unit , two Dental and Ophthalmic Units, 9 Clinics, 2 Wards for indoor patients (65 beds) and a Para-medical service with a view to achieving its objectives. Observations in regard to the achievement of objectives are given below.

- (a). The number of patient days of free medical services during the year under review amounted to 39,996 while the cost per patient day amounted to Rs. 772. The number of patient days and the cost per patient day for the preceding year had been 29,565 and Rs. 830 respectively.
- (b). The total cadre for the year had been 67 as against 70 during the preceding year and comprised 43 permanent staff and 24 recruited on contract basis. Recruitment to two positions in the Senior Management Grade had been on a contract basis. The permanent cadre of Doctors had been 05 while 04 Doctors had been recruited on a contract basis. Services of Doctors attached to other hospitals had also been obtained.

- (c). The cost of salaries, overtime and the cost per employee for the year under review had been Rs. 9,665,859 , Rs. 1,476,944 and Rs. 144,266 respectively while the corresponding expenditure for the preceding year had been Rs. 7,721,032 , Rs. 1,258,152 and Rs. 110,300 respectively. Increase of salary cost per employee was 30 per cent.
- (d). The cost of materials for an X – Ray examination during the year amounted to Rs. 81.32 as compared with Rs. 21.54 during the preceding year.
- (e). The closing stock as at the end of the year under review amounted to Rs. 4,601,821 represented an increase of 161 per cent over Rs. 1,762,731 for the preceding year.

3.3 Identified Losses

A surcharge of Rs.25,677 had been paid due to the failure to furnish the half yearly reports to the Employee's Trust Fund Board.

3.4 Idle and Underutilised Assets

- (a) Medical equipment and spare parts valued at Rs.1,215,750 received as donations at the commencement of the Hospital had remained idle since then.
- (b) The value of outdated drugs as at the end of the year 2002 amounted to Rs.5,808. The value of stocks of drugs and surgical materials which were nearing the expiry of shelf-life amounted to Rs.30,630 and Rs.68,052 respectively.

3.5 Budgetary Control

Significant variances were observed between the budgeted income and expenditure and the actual of the Board, thus disclosing that the budget had not been made use of as an effective instrument of Management Control.

4. Systems and Control

Special attention is needed in respect of the following areas of control.

- (a) Budget
- (b) Accounting
- (c) Staff
- (d) Fixed Assets

- (e) Stocks of Drugs and Surgical Materials
- (f) Security and Maintenance

(S. C. Mayadunne)
Auditor General