

REVISED ACTION PLAN 2020

DEPARTMENT OF MANAGEMENT AUDIT

Ministry of Finance The Secretariat Colombo 01

Table of Contents

| 1. | INTRODUCTION | 1 |
|----|------------------------------|-----|
| | 1.1 Establishment | 1 |
| | 1.2 Vision | 1 |
| | 1.3 Mission | 1 |
| | 1.4 Functions | 1 |
| | | |
| 2. | ADMINISTRATION | 2 |
| | 2.1 Organizational Structure | 2 |
| | 2.2 Cadre as at 31.12.2019 | 3 |
| | | |
| 3. | ACTION PLAN 2020 | 4 |
| | | |
| 4. | FINANCIAL MANAGEMENT | 12 |
| | 4.1 Procurement Plan 2020 | .12 |
| | 4.2 Imprest Plan for 2020 | .13 |
| | | |

1. INTRODUCTION

1.1 Establishment

The Department of Management Audit was established in 01.02.2008 as a Treasury Department under the cabinet decision No 08/0200/306/012 in order to strengthen the internal audit of the treasury disbursements in government agencies specially Ministries and Departments.

1.2 Vision

To be the most outstanding and value adding Management Audit Partner for the best performance and accountability of public service

1.3 Mission

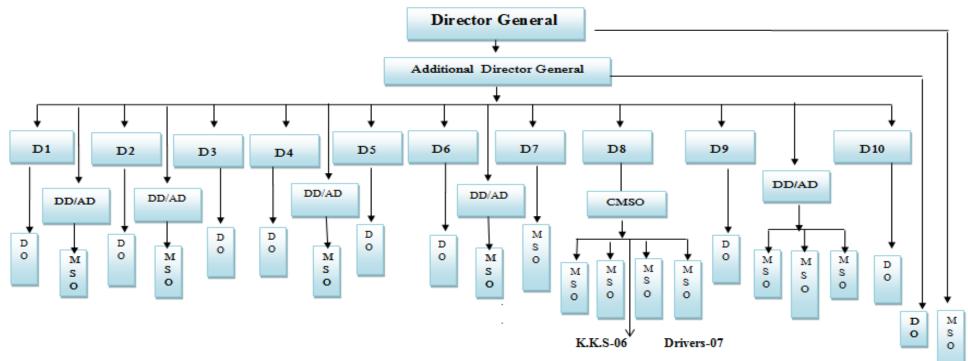
Providing assistance and guidance to achieve the expected outcomes of public sector organizations through strengthening of internal control as a Treasury Department.

1.4 Functions

- 1 Perform as the apex body of the Public Sector Internal Auditing to uplift the quality and efficiency of Public Sector Internal Auditing.
- 2 Introduce circulars and guidelines with periodical updating.
- 3 Coordinate and Guide Internal Audit Units in public sector organizations.
- 4 Capacity Development of Internal Auditors in the public sector organizations.
- 5 Represent and Guide the Audit and Management Committees.
- 6 Monitor and Guide the Internal Audit of Foreign Funded Development Projects under Ministries.
- 7 Conduct Special Investigations and Special Audits.
- 8 Participate to the Committee on Public Accounts and Prepare and Submit the Treasury Report to the COPA.
- 9 Taking actions under the relevant provisions of National Audit Act
- 10 Evaluation of performance of Chief Internal Auditors and Internal Auditors.

2. ADMINISTRATION

2.1 Organizational Structure



D1- Director (Human Resource Development)

D4- <u>Director</u>(Internal Audit Report Review)

D2- Director(Investigation & Circular)

D3- Director (AMC Coordination)

D5- Director (Performance Review)

DD - Deputy Director

- D6- Director (Provincial Council Coordination)
- D7- Director (District Secretariat Coordination)
- D8- Director (Administration)
- D9- Director (Project Foreign Fund)
- D10- Director (Project Local Fund)
- AD Assistant Director

- DO Development Officer
- MSO Management Service Officer
- CMSO Chief Management service Officer

2.2 Cadre as at 31.12.2019

| Post | (| Cadre | | | |
|-----------------------------|----------|--------|--------|--|--|
| | Approved | Actual | Vacant | | |
| Director General | 01 | 01 | - | | |
| Additional Director General | 01 | 01 | - | | |
| Director (SLAS) | 01 | 01 | - | | |
| Director (SLAcS) | 07 | 06 | 01 | | |
| Director (SLPS) | 02 | 02 | - | | |
| Deputy/ Assistant Director | 05 | 04 | 01 | | |
| (SLAcS) | | | | | |
| Development Officer | 09 | 08 | 01 | | |
| Public Management Assistant | 14 | 14 | - | | |
| Driver | 07 | 02 | 05 | | |
| Office Assistant | 06 | 05 | 01 | | |
| Total | 53 | 44 | 09 | | |

3. ACTION PLAN 2020

| N O | Objective | Strategy | Activities | КРІ | Janua | |)ecembo ulative) | er 2020 | Officer Responsible |
|--------|---|--|--|-----------------------------|----------------------|----|---------------------|--------------|------------------------------------|
| | | | | | 1Q | 2Q | 3Q | 4Q | |
| 1 | To suggest improvements in Existing Internal Audit Process | Studying the existing internal audit process | 1.1 Monitor the implementation of existing internal audit Process | No. of review meeting | *DS 07 M 11 | _ | _ | _ | ADG |
| | removing gaps | | 1.2. Prepare and submit Action Plan progress reports to the DG periodically | No. of report | _ | - | 01 | _ | |
| | | | 1.3.Supervise the activities of the DMA (Admin & financial activities) | On time completion | ~ | ~ | √ | \checkmark | |
| 2 | To develop capacity | Carrying out Training | 2.1Preparation of training plan | On time completion | \checkmark | | | | Director |
| | in internal audit staff | programmes | 2.2. Conduct Training Programme for the Staff of Internal Auditors and other staff | No. of training programs | 01 | | | | (Human Resource Development) |
| | | | 2.3. Conduct Training Programmes for the Chief Internal Auditors and Internal Auditors | No. of training programs | 01 | | | 01 | |
| | | | 2.4.Issue (publish) of special tutorial on relevant subjects to aware Chief Internal Auditors and Internal Auditors due to difficulties arise by Covid – 19 to conduct training programmes | | | | 02 | 02 | |

DS – District Secretariat M – Ministry

| 3 | To regularize the internal audit | Guidelines and Circular Development | 3.1. Amendments to Existing C | irculars | | | | | Director (Special |
|---|--|---|---|--|--------------|-----|-----------------------|-----|---|
| | process | | 3.1.1. DMA /01 - 2019 | 1. Amended Circular | 01 | | | | Investigation & Circulars) AD (System |
| | | | 3.2.Issuing Guidelines & Check | < lists | 1 | 1 | 11 | | Audit) AD (Special |
| | | | 3.2.1. Maintenance of vehicle | No of Check list | 01 | | | | - Audit <mark>)</mark> |
| | | | 3.2.2. Maintenance of Deposit Account | | | 01 | | | _ |
| | | | 3.2.3. Major Procurement | | | 01 | | | - |
| | | | 3.2.4. Internel Audits Hand book | | | | | 01 | |
| 4 | To ensure smooth operation of AMCs | Coordinating AMCs operation | 4.1. Appoint DMA representatives to AMCs | No. of Institutes | 95 | _ | _ | - | Director (AMC) & AD (COPA) |
| | | | 4.2. Coordinate gathering of CIA's quarterly assessment reports | No. of Reports | 66 | 41 | 02 | - | |
| | | | 4.3. Supervise and monitor internal auditor's database | Database | 140 | 140 | 170 | 170 | _ |
| 5 | Strengthening public sector accountability through COPA activities | Preparation of Treasury Reports using information of other treasury Departments and respective organization to the | 5.1. Collection of all information from other Departments for preparation and submission to Treasury Report to the COPA | No. of Treasury Reports submission to the COPA | ~ | V | v | ✓ | Director (AMC) & AD (COPA) |
| | | COPA | 5.2. Preparation and submission of Treasury Report to the COPA | No. of Monitoring and Reviewing Reports | \checkmark | ~ | ✓ | ~ | |

| | | | 5.3. Prepare and submit COPA summary after attending COPA meetings as assigned Department 5.4. Coordination with Parliament regarding COPA | No. of report submitted No. of issued letters | ✓ ✓ | ✓ ✓ ✓ | ✓ ✓ ✓ | ✓ ✓ | |
|---|---|--------------------------------------|--|---|--------------|-------------|--------------|--------|---|
| 6 | To contribute to find out irregularities in public sector | Special Audits and Investigations | matters6.1. Conducting NationalLevel Special Audits assignedby the relevant Authorities | No. of Special Audits assigned and completed | ~ | ✓ | ✓ | ✓ ✓ | Director (Special Investigation & Circulars) |
| | | | 6.2 Conducting Special Audits identified by DMA representatives Deposit Accounts Government Land Ownership Advance to public officer's B Account | No. of Special Audits assigned and completed | ✓ | ✓ | ✓ | ✓ | |
| | | | 6.3. Conducting Special Investigations assigned by relevant Authorities | No. of Special Investigations assigned and completed | ~ | ✓ | ✓ | ✓ | |
| 7 | Strengthening public sector accountability through internal audit activities | Participate AMC meetings | 7.1 Representing AMC Meetings as a Treasury representative and contribute to achieve vision of the organization and 2030 Agenda of United Nations on sustainable development goals. | Number of AMC meetings participated | 78 | 25 | - | 20 | ADG, All Ds & Ads (Except Director - Development Project & Director - Administration) |
| | | | 7.2 Preparation of AMC meeting Reports | No. of AMC Reports | \checkmark | ~ | \checkmark | ~ | |

| | | The matters identified during AMCs by DMA representatives are forwarded to the relevant treasury departments and other relevant organizations | 7.3 Study the matters | No. of matters finalized | ✓ | V | ✓ | \checkmark | ADG, All Ds & Ads (Except Director - Development Project & Director - |
|----|---|---|---|--|---------------------|---|--------------|--------------|---|
| | | Participate COPA activities | 7.4 Attend to the Committee on Public Accounts (COPA) as a facilitator by representing the Department | No. of COPA meetings | ~ | ~ | ~ | \checkmark | – Administratio n) |
| | | | 7.5 Reporting to CAO/AO where necessary | No. of Reports | ~ | ~ | \checkmark | \checkmark | |
| | | | 7.6 Facilitate COPA Director to send the report to COPA | No. of Reports | ~ | ~ | \checkmark | \checkmark | |
| 08 | Continuous improvement of Internal Audit Activity | Conduct periodic assessment on performance monitoring of Internal Audit Units of Ministries/ Departments/ District Secretariats (external assessment) | 8.1. Evaluation and coordination of internal audit units of ministries ,Departments and District Secretariats | No. of review completed in ministers including Department and district secretariat | DS 07 M 11 | | | | Director (Performanc e Monitoring Unit of IAUs |
| 09 | To Gather internal audit reports according to National audit Act | Collect internal audit reports from different audit entities | 9.1. Collect internal audit reports through email and distribute to relevant AMC representatives | No. of reports distributed | ~ | ~ | ✓ | ~ | Director (Coordin ation & reviewin g of |
| | | | 9.2. Submit a report to DG on summary of report | No. of report submitted | ✓ | ~ | \checkmark | \checkmark | internal audit report) |

| 10 | To Strengthen Internal Audit Activities of Foreign | Reviewing project Audit Plans | 10.1. Collect Annual Audit Plans by Foreign Funded Projects under each Ministry | No. of Internal Audit Plans collected | 35 | | | | Director (Developmen t Projects) |
|----|---|---|---|---|--------------|----|----|--------------|--|
| | Funded Projects under Ministries | | 10.2. Evaluate Audit Plans | No. of Audit Plans evaluated | 35 | | | | |
| | | | 10.3. Send feedback to the relevant Projects Internal Auditors clarifying issues if any | No. of Observations made | V | | | | |
| | | Prepare a Checklist for Contract Administration for the Foreign Funded Projects | 10.4. Review relevant documents (Procurement Manuel and Guideline, Circulars and other documents) about the Contract Administration of the development projects and prepare a Draft Check List | Drafted Check List | 01 | | | | |
| | | | 10.5. Review, Finalize and Issue the Contract Administration Checklist | Issued Contract Administration Checklist | | 01 | | | |
| 10 | To Strengthen Internal Audit Activities of Foreign Funded Projects under Ministries | Amend Existing DMA 5-2010 Circular | 10.6. Conduct the 2 nd round committee meeting with relevant officials to improve the initial draft of existing DMA 5 - 2010 | No. of committee meetings held | 01 | | | | Director (Developmen t Projects) |
| | | | 10.7. Review and Finalize DMA 5-2010 accordingly | Reviewed and Finalized DMA 5 - 2010 Circular | | | 01 | | |
| | | Monitoring Internal Audit Process by reviewing Audit Reports issued by | 10.8. Collect Audit Reports at regular basis in each project issued by Project Internal Auditors | No. of Audit Reports collected | \checkmark | V | V | V | |
| | | Project Internal Auditors at quarterly basis. | 10.9. Evaluate Collected Audit Reports | i. No. of Audit Reports evaluated | \checkmark | V | V | \checkmark | |

| | | | 10.10. Collect Quarterly Progress Reports of the PIA's | No. of reports collected | V | V | V | \checkmark | |
|----|---|--|--|---|----|--------------|----------|--------------|---|
| | | | 10.11. Collect Project Audit Review Committee Meetings reports. | No. of reports collected | | \checkmark | ~ | 1 | |
| 11 | To Update Project Information database | Updating existing data base on Foreign Funded Projects | 11.1. Collect projects details on ongoing and initialized projects through ERD, DPMM, and Budget Estimate | No. of project information collected | | N | | V | |
| | | | 11.2. Update the database | Updated database | | | | \checkmark | |
| 12 | Capacity Development of | Conduct a training workshop for the | 12.1. Make pre-arrangements for the workshop | Course outline developed | | 01 | | | |
| | Project Internal Auditors | Project | 12.2. Conduct the workshop | No. of participants participated | | | | 01 | |
| 13 | To regularize and strengthen the Internal Audit Units of Local | Preparation & update of a data base on Internal Audit Units of Local Government | 13.1. Collect information on internal audit units of Local Government Authorities | No. of Local Government Authorities provided information | ~ | ~ | √ | √ | Director (Provincial Council Coordinatio |
| | Government Authorities | Authorities | 13.2.Compile to make a data base | Completed data base | 01 | 01 | | | n) |
| | | Arranging training programs on internal | 13.3 Study relevant legislations | No. of legislation | ~ | ~ | ~ | \checkmark | |
| | | audit specialized to local government authorities | 13.4 Preparation of training plan for Local Government Authorities | On time completion | ~ | | | | |
| 14 | To strengthen the internal audit units of provincial | Preparation of a data base on internal audit units of Provincial | 14.1 Collect information on internal audit units of provincial councils | No of provincial councils provided information | ~ | ~ | ~ | √ | |
| | councils | councils | 15.2 Compile to make a data base | Completed data base | 01 | 01 | | | |
| | | | 14.3 Preparation of training plan for Provincial Council | On time completion | ~ | | | | |
| | | | 14.4 Preparation of provincial Internal Audit Guide | No of Internal Audit Guide | | | 01 | | |

| | | | 14.5 Preparation of a report on the Internal Audit activities of the provincial council and local government institutions to be submitted to the Public Accounts Committee | No of preparation report | | 01 | | | |
|----|---|---|---|------------------------------|-----------------------|--------------|--------------|--------------|---|
| 15 | To Coordinate and supervise internal audit activities in District Secretariats and Divisional | Review of existing internal audit activity & suggest improvement | 15.1 Take necessary actions for important audit observations arisen during AMC's in District Secretariats | | ~ | V | ~ | ✓ | Director (District Secretariat Coordinatio |
| | Secretariats. | | 15.2 prepare and submit quarterly summary report of district secretariat's AMC to the DG | Quarterly report | 01 | 01 | 01 | 01 | — n) |
| | | | 15.3. Supervise & Monitor the Internal Auditors database of all District Secretariats | Comprehensive Database | ✓ | √ | ~ | V | |
| | | | 15.4. Gather of CIAs quarterly assessment reports | No. of Assessment Reports | 11 | 11 | 11 | 11 | |
| | | | 15.5. Update & maintain DMA database for assign Ministries, Departments, DS Office. | Updated database | ~ | ~ | ~ | V | |
| 16 | To achieve the Vision of the Department | Making the Action Plan | 16.1. Collect Draft outline of performance from the different divisions | Draft documents | ✓ | | | | Director (Admin) |
| | | | 16.2. Compile them to get the approval of DG | Draft Action Plan | 01 | | | | |
| | | | 16.3. Make any amendments | No. of Amendments | \checkmark | \checkmark | \checkmark | \checkmark | |
| | | | 16.4. Finalize the Action Plan and getting final approval of DG | Approved Action Plan | 01 | | | | |

| | To check the achievement in 2019 | Make the Performance Report | 17.1. Collect Draft outline of performance from the different divisions | No. of Draft outlines | V | | | | |
|----|----------------------------------|---|--|--|--------------|--------------|----|----|------------------------------------|
| | | | 17.2. Compile them to get the approval of DG | Draft Performance Report | 01 | 01 | | | |
| | | | 17.3. Finalize the Performance Report and getting final approval of DG | Approved Performance Report | | 01 | | | |
| | | Local and foreign training of office staff | 17.4. Applying for training and sending the officers for them as required | No. of trainings | V | ~ | ~ | ~ | |
| 18 | To manage office resources | Management of Vehicles | 18.1. vehicle maintance | On time completion | ~ | ~ | ~ | ~ | |
| | | Distribution of other resources | 18.2. Procurement of Capital Items ,stationeries, and hand over to Accounts division | No. of procurements | 01 | 01 | 01 | 01 | |
| 19 | Financial Management | Maintaining sound Financial Management within the Department, | 19.1. Daily Cash Management | Monthly Allocation and Monthly Expenditure Reports | \checkmark | ~ | V | ~ | Assistant Director (Finance) |
| | | managing available provisions, while adhering to regulations and reporting | 19.2. Stores Management/ Inventory Management | On time availability of required machines, equipment and others | ~ | ~ | ✓ | ✓ | |
| | | requirements. | | Availability of correct and accurate Reports on time | \checkmark | \checkmark | ~ | ~ | |
| | | | 19.3.Preparation of Monthly Accounts Summaries | Monthly Accounts Summaries | 03 | 03 | 03 | 03 | |
| | | | 19.4. Preparation of Annual Estimates | Annual Estimates | | | 01 | | |
| | | | 19.5.Preparation of Financial Statements | Financial Statements | 01 | | | | |
| | | | 19.6 Preparation of Advance B Account | Advance B Account | 01 | | | | |

4. FINANCIAL MANAGEMENT

4.1 Revised Procurement Plan for 2020

| Procuring Entity (Deparment/Line Agency/Ministry etc.) | Description 1 | Vote Perticulars 2 | Procument Category(Goods,services,Works,Info rmation Systems,Consultancy Service etc) | | Source of Financing/Na me of the Donor | Procurement method(ICB,LIB,LN B,NCB and National Shopping etc) | | Priority Status U=Urgent,P=Prior ity,N=Normal | Current status of Procurement Preparendnesa ctivities | schedule d date of commenc ement | scheduled date of completion | Reference to Action Plan | Remarks |
|---|-------------------------------------|-----------------------|--|------|---|---|-----|---|---|---|------------------------------------|--------------------------------|---------|
| Department | | | Works | | | | | | | | | | |
| of | | | | | | | | | | | | | |
| Management | | | Goods | | | | | | | | | | |
| Audit | stationery and Office Requisites | 1201 | stationery and Office Requisites | 0.40 | Cf(11) | shopping/Direct | DPC | N | | January | December | No 23(23.4) | |
| | | | Purchase of Capital item | 0.20 | Cf(11) | Shopping/Direct | DPC | N | | January | December | No 23(23.4) | |
| | Furniture and office equipment | 2102 | I.Furniture and office equipment (0.1) | | | | | | | | | | |
| | Plant Machinery and eqipment | 2103 | 11. Plant Machinery and eqipment (0.1) | | | | | | | | | | |
| | | | Related Services | | | | | | | | | | |
| | | | Training | | | | | | | | | | |
| | Staff Training | 2401 | 1. Staff Training | 0.70 | Cf(11) | | DPC | N | | January | December | No02(2.2,2. 3,2.4) | |
| | Consultant Service | | | | | | | | | | | | |

lun Prepared by

by the Head of Department aproved.

4.2 Revised Imprest Plan for 2020

Revised Imprest Plan of the year 2020 Department of Management Audit

| | Expenditure items (with Expenditure | | | | | | Cash | n Requ | irement fo | or the aj | pproved | expendit | ure plans | | | | | |
|----------|--|-------|---------|-------|-------------------|-------|-------|--------|-------------------|-----------|---------|---------------|-------------------|-------------|--------------|--------------|----------------------|----------------|
| | Codes) | | | | | | | | | | | | | | | | | '000' |
| | | Jan | Feb. | March | 1 st Qtr total | April | May | June | 2 nd Qtr total | July | August | Septem ber | 3 rd Qtr total | Octo ber | Novem ber | Decem ber | 4 th Qtr total | Grand Total |
| i | Salaries and allowance (1001 and 1003) and Other Allowances paid with salary(Except object code 1003) and Overtime and Holiday pay (1002) | 3,500 | 3,962 | 3,962 | 11,424 | 4,000 | 3,800 | 3,700 | 11,500 | 3,980 | 3,280 | 3,560 | 10,820 | 3,972 | 3,531 | 3,740 | 11,243 | 44,987 |
| iv | All other Recurrent Expenditure | 500 | - | - | 500 | - | - | 300 | 300 | - | 900 | 150 | 1,050 | 100 | - | - | 100 | 1,950 |
| | Total Recurrent | 4,000 | 3,962 | 3,962 | 11,924 | 4,000 | 3,800 | 4,000 | 11,800 | 3,980 | 4,180 | 3,710 | 11,870 | 4,072 | 3,531 | 3,740 | 11,343 | 46,937 |
| v | Reimbursable Foreign Aid | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| vi | Other all Capital Expenses | - | 187.5 | 170 | 357.5 | - | - | - | - | - | - | - | - | - | - | - | - | 357.5 |
| vii | Public Officers Advance Account | 180 | - | - | 180 | - | - | - | - | - | - | 650 | 650 | - | - | 1,100 | 1,100 | 1,930 |
| vii i | Deposit Accounts | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| ix | Other Advance Accounts | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | - | - |
| | Grand Total | 4,180 | 4,149.5 | 4,132 | 12,461.5 | 4,000 | 3,800 | 4,000 | 11,800 | 3,980 | 4,180 | 4,360 | 12,520 | 4,072 | 3,531 | 4,840 | 12,443 | 49,224.5 |